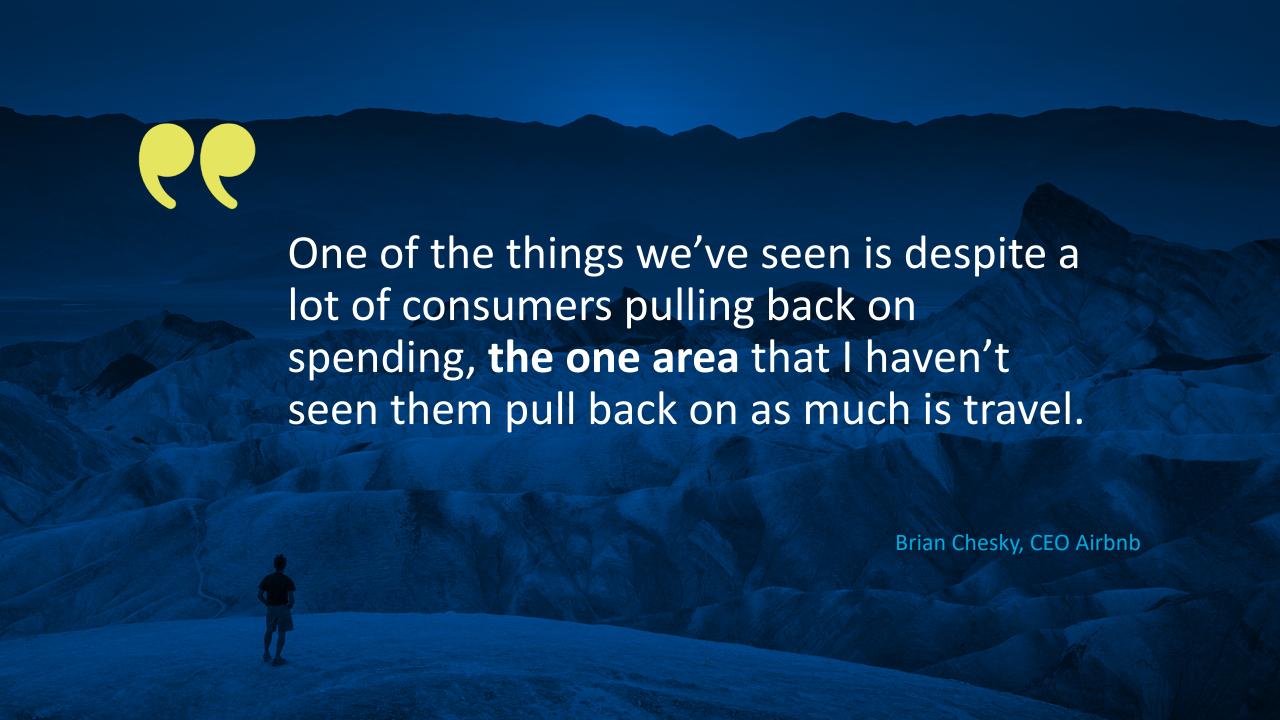
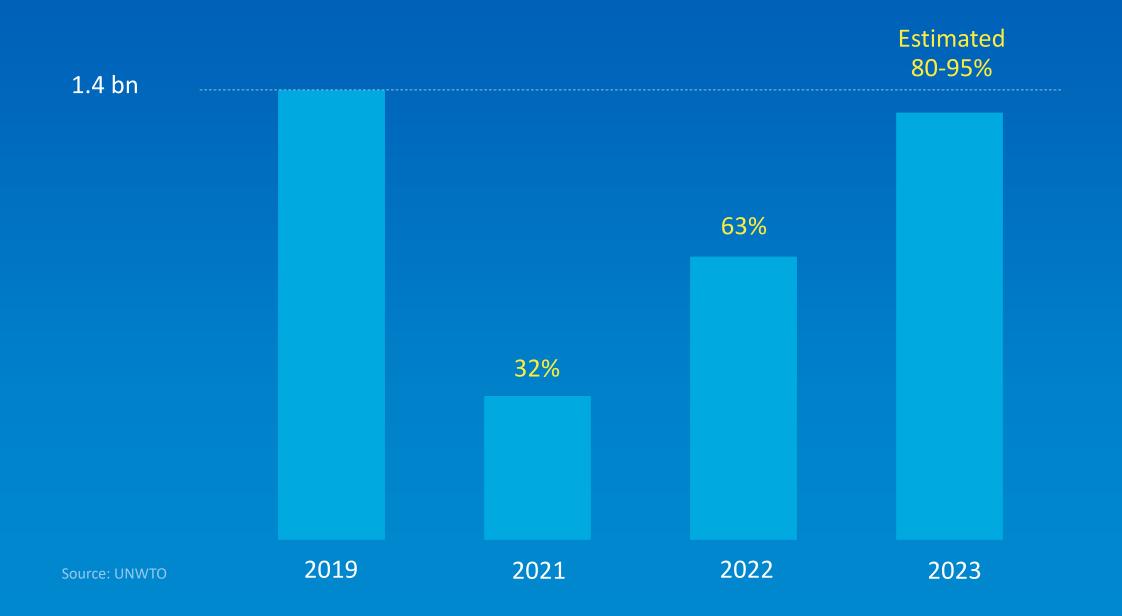
The Transformation Era

Francesca Benati 22 Marzo 2023





International tourist arrivals expected to rise



amadeus

Airline GDS & Hotel Demand360

Booking activity trend boasts an uptick beginning in January 2023



13-Nov-22

20-Nov-22

27-Nov-22

04-Dec-22

11-Dec-22

18-Dec-22

25-Dec-22

01-Jan-23

Source: Amadeus' Demand360® data/Airline MIDT

09-Oct-22

16-Oct-22

23-Oct-22

39-Oct-22

96-Nov-22

Hotel D360

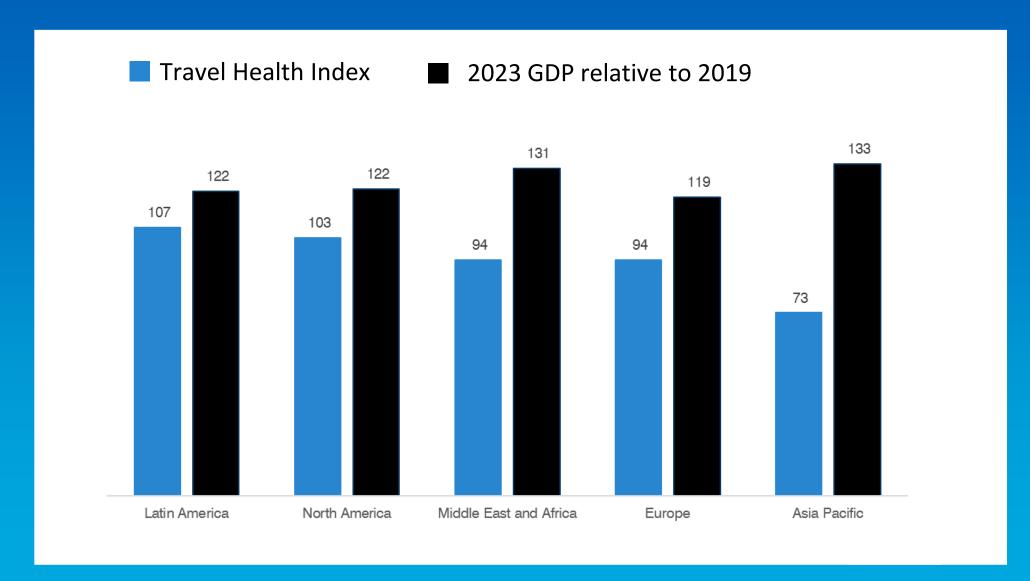
As of: 6th January 2023

02-Oct-22

6M

4M

There's room for more...



Geopolitics & Economics

- "Blockism" (Polarization)
- Economic slowdown
- Social activism

02

Behavior Change

- Workplace redefined
- Shift to online
- Need for connection

03



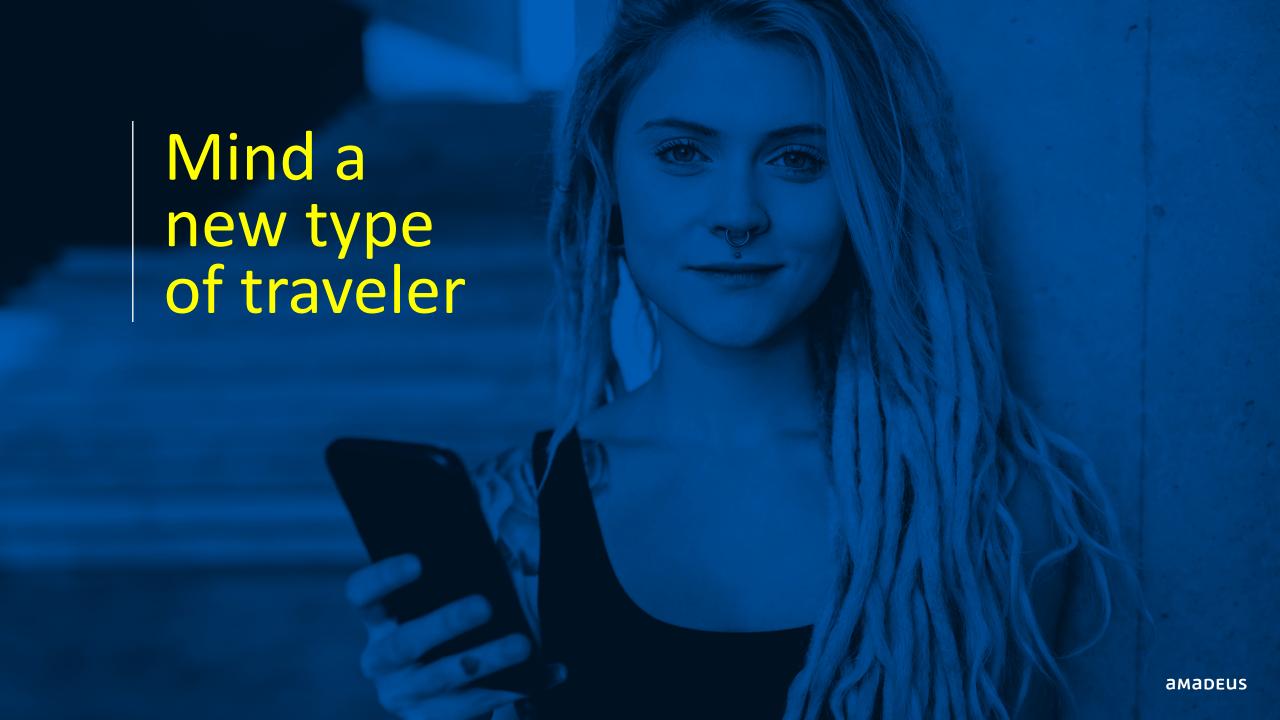
Digital World

- An Al revolution
- Merging of virtual and physical
- Surveillance capitalism

04



- ESG
- Conscious consumer
- The say and do gap





Make the most out of a trip

Sustainable travel

Call for less complexity





The Sustainability imperative.. and the "say-do-gap"

83%

global travelers think sustainable travel is vital

Source: WTTC

35%

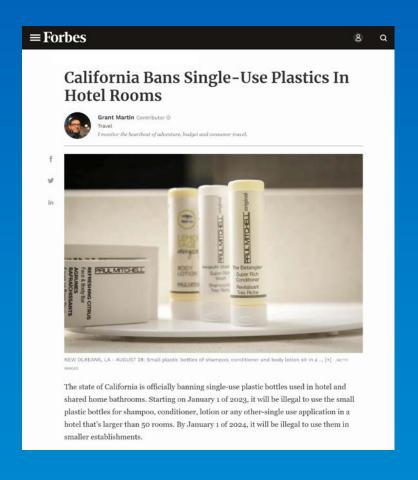
say the chance to travel more sustainable excites them

67%

aren't willing to make a notable sacrifice

Source: Amadeus

Sustainability moves from Marketing to Operations



Schiphol to offer fewer flights from 2023 as ministers get tough on noise, pollution



Technology is changing



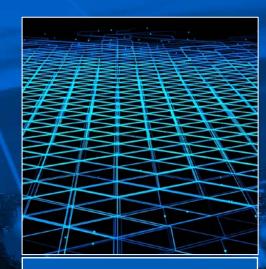




Artificial Intelligence



Financial Technology



Cybersecurity & Privacy



Datafication



Digital Identity



- Traveler trust and confidence is a key currency
- Travelers expect touchless experiences and smoother journeys
- O3 As price of travel increases, reinforcing value matters more than ever
- Agility to adapt is the vital ingredient to growth and expansion
- 05 Technology can unlock transformation of both the traveler experience and travel brands
- Access to talent, expertise and skills increasingly a powerful differentiator
- Give travelers the confidence, information and ability to make sustainable choices

Today's strategic opportunities

- How can you become highly flexible and adaptable?
- Technology partners allow companies to react to changes in the market
- Are you addressing the full customer journey?
- Have access to one open platform to share value across the E2E traveler cycle
- Do you have access to right talent and skills?
- Retain, attract, upskill talent and having access to skills, whether in-house or via partners
- Where do you need to accelerate digital transformation?
- Have a comprehensive suite of solutions to digitally enable business and operations
- Is sustainability included from initial design?
 - Find methods to reduce social and environmental impact

What does it mean for the travel players?

Corporations

- Fully digital end-to-end experience
- Traveler ecosystem for the employee well-being

Airports

- Improving the passenger experience rebuilding post-pandemic to become more agile, data-driven and creative
- Diversify revenue streams find ways to increase the non-aviation revenues

Hospitality

- Fluctuating demand due to uncertainty, require flexible solutions
- Increase distribution
- Work with trusted partners



Travel Sellers

- Access relevant content to build the journeys travelers demand
- Operationalize data effectively to drive business decisions and revenues
- Digitalize operations to increase efficiency and productivity
- Innovaté to deliver real traveler centric experiences

Full-service airlines

- Operational flexibility: ability to ramp up and ramp down rapidly to adjust to market conditions
- Digital Retailing capabilities & new technologies for operations

Low-Cost airlines

- Expand market reach –through alternative distribution opportunities
- Digital Retailing capabilities

Payments

- Frictionless payment experience to travelers
- Use optimal pay-out option

Let technology support you.

Thank You!

